2019 has been an landmark year for University College Utrecht.

In June, the Executive Board of Utrecht University decided that our campus will be sold within five or six years. After more than twenty years at the old Kromhout Kazerne, this will be a big change for us. Plans for a new location will be discussed with our community in 2020; it is important that we find a new location that rivals our current campus. In the meantime, in the next several years life at the college will go on much as it did before.

There is much more that is worth commemorating. We received high marks from our accreditation, for which we are thankful. Students remain pleased with the education they receive here. Our academic staff, in in addition to being excellent tutors and teachers, are also engaged in research, and since the summer of 2019 they receive significant extra research time. This is crucial for safeguarding the quality of our education. A reorganisation of our governance model will encourage academic cross-fertilisation to go on creating exciting new courses such as those we introduced in 2019.

As in every year, our greatest prize is our students. We had the largest entering class ever: 250 new students. One of our greatest challenges is to make the college accessible to as many as possible. The current 52 scholarships is not yet as many as we would like, as the presence of different kinds of students has been vital to our flourishing, and continues to be crucial for our future.

James Kennedy
Dean
New Students
We welcomed 280 new students, 30 in the Spring and 250 in the Fall semester. They were selected out of 907 applicants in total. Following the trend in previous years, three quarters of the newcomers were female, one quarter male. 44% of the new students have Dutch nationality.

Graduated Students
In total, 193 students graduated in 2019. 121 students received the title Bachelor of Arts and 70 the title Bachelor of Science, while 2 graduated with a double major Bachelor of Arts and Science.

Educational Development
In Spring we offered 117 and in Fall 128 courses in Humanities, Social Sciences and Science. In course evaluations, students rated the courses in Spring 4 (out of 5) on average. In Fall, we started piloting purely qualitative course feedback in 27 courses, with the aim to replace the quantitative evaluation questionnaire in future. Student feedback will be read and reported on through field-specific conversations and reports. Additional student-teacher conversation is recommended to take place halfway through a course.

735 Degree Students
(February 2020)

Top 5 non-Dutch Nationalities

- 72 German
- 33 British
- 29 Italian
- 27 French
- 20 American
Top-Rated Programme
For the seventh consecutive year, we were awarded the Top-Rated Programme Quality Seal 2020 by the Keuzegids, a Dutch study choice guide, based on the results of the national student survey (Nationaal Studenten Enquête). We score particularly well on the quality of the study programme, and are valued by experts.

New Courses
We introduced ten new courses:
- Decolonizing Anthropology
- Gastronomy: Science and Art of Food
- Geopolitics and Diplomacy
- Identity Construction in East Asia
- Intercultural Communication
- International Political Economy
- Introduction to Rhetoric
- Medical Anthropology
- Statistical and Quantum Mechanics
- Wave Phenomena in Nature

Innovative Projects
Five Seneca-funded innovative projects continued:
- Creating Knowledge Clips for Mathematics for Liberal Arts and Sciences
- One Book One Campus (round II): Ali Smith’s Autumn and the author’s visit
- (Re)Conceptualizing Africa, round II
- Learning in Communities (LinCs): discovering links between Visual Culture Studies and Introduction to Chinese Studies: visiting lecture by Ruben Terlou
- Platform Social Engagement

<table>
<thead>
<tr>
<th>Spending (x 1,000)</th>
<th>Revenues (x 1,000)</th>
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</thead>
<tbody>
<tr>
<td><strong>total</strong> € 9,745</td>
<td><strong>total</strong> € 9,114</td>
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<tr>
<td>Academic and support staff € 6,875</td>
<td>UU education € 5,912</td>
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<tr>
<td>Academic housing € 1,421</td>
<td>UU academic housing € 1,465</td>
</tr>
<tr>
<td>Material costs € 1,449</td>
<td>Non-EEA tuition fees € 485</td>
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<tr>
<td></td>
<td>Other revenues € 1,252</td>
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</tbody>
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Newly funded Seneca projects were:
• ‘Bursting the bubble in Social Science’: connecting political science courses to the practice of work in the political field
• Development of a new interdisciplinary course connecting International Criminal Law to Criminology

The Seneca-funded ‘Research clinics’, a project for student participation in research for credit, was rounded up but may continue in 2020.

We appointed Markha Valenta as Community Service Learning Coordinator, for developing new educational content and a platform for current best practices to showcase all initiatives at the college so far.

The Board of Studies facilitated the implementation of blended learning. Teachers started the implementation of these learning methods in 14 courses, mainly in the form of (peer) feedback, knowledge clips and web-based lectures.

Within the Student Agency at UCU Comenius project, the UU Courseplanner was adjusted for University College Utrecht. The filter functions were made more adaptive to the needs of our students and labels per course were added, so students can now retrieve an overview of skills and competencies acquired in their courses.

As part of Utrecht University, University College Utrecht has a core role in developing the educational

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Scholarship Revenues

<table>
<thead>
<tr>
<th>Fund/Source</th>
<th>Amount</th>
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<tbody>
<tr>
<td>UCU Fund (tuition fees)</td>
<td>€ 275,125</td>
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<tr>
<td>Utrecht Excellence Scholarships</td>
<td>€ 83,000</td>
</tr>
<tr>
<td>Quality funds (Studievoorschotmiddelen):</td>
<td>€ 83,000</td>
</tr>
<tr>
<td>Scholarship donations</td>
<td>€ 28,700</td>
</tr>
<tr>
<td>Aurelius Fund</td>
<td>€ 5,000</td>
</tr>
</tbody>
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Total € 476,400
programme of CHARM-EU, a new Europe-wide university initiative for which Utrecht University received funding. CHARM-EU will be a new challenge-driven research university in alliance with Utrecht University, University of Barcelona, Trinity College Dublin, the University of Montpellier and Eötvös Loránd University, Budapest.

**Student Exchanges**
University College Utrecht has 55 partner universities for student exchange, in 25 different countries. New partner universities include Universidad de San Andrés in Argentina. We received 113 incoming exchange students, while 82 of our students went abroad on exchange.

**Scholarships**
52 students received a scholarship, 25 of them from EAA countries and 27 from outside the EAA area. In total, the scholarships amounted to € 476,400, with € 9,162 as an average, covering only a part of the study fee in most cases.

**Review of Organisational Structure**
In the first months of 2019 a Utrecht University committee reviewed the organisational structure of the college, after which a reorganisation was announced in June. The aim is to streamline the structure and to clarify tasks and responsibilities. This will contribute to strengthening relations with faculties at the university, but also to establishing new collaborations within the
college itself. The new organisational structure will be in place as of August 2020.

**Real Estate Strategy**

In September the Executive Board of Utrecht University presented its long-term real estate strategy. The plans have quite an impact on University College Utrecht, as the International Campus Utrecht will be sold in the second half of the next decade. Together with our staff, students and alumni, the university's Real Estate office will look for a suitable new location and make plans for the blueprint of a new campus in the coming year.

**Staff Transfers**

- Psychology Lecturer Robert Dunn retired.
- Managing Director Bettina Nelemans left for Utrecht Summer School and was succeeded by Martijn van der Weerd as Interim.
- Head of Social Sciences Wil Pansters was replaced by Christel Lutz as Interim.
- Head of Education & Student Services and Registrar Elzelien van Buuren left for University Corporate Offices and was replaced by Els Lemaire.
- Jasmijn Ritmeester left for Erasmus Universiteit Rotterdam.
- Laura Griffin left for the Ministry of Education, Culture and Science.
- Markha Valenta and Choolwe Muzyamba were appointed as fellows and tutors.
- Sahra Farah replaced Carla Kist as Exchange Officer.
- Manolis Marakis joined the Admissions Team.

**Alumni Achievements**

- Ruben Verwaal (class of 2007) received a NWO Rubicon fellowship at the Institute for Medical Humanities, Durham University.
- Josephine van Zeben (class of 2004) was nominated Chair of the Law and Governance Group at Wageningen University & Research.
- Caspar van den Berg (class of 2002) was nominated member of the Council for Public Administration (Raad voor het Openbaar Bestuur), an advisory body of the government and parliament.
- Caspar van Lissa (Class of 2007) received a NWO VENI Fund for research into how pedagogics and machine learning can predict which youth are at-risk for emotional problems.
- Elif Isitman (class of 2009) was appointed columnist for Dutch newspaper Financieel Dagblad.
Renovation of College Hall and Voltaire Lounge
In the spring, College Hall was renovated and partly refurbished, including a new appearance for the Conference Room and kitchen. Also Voltaire Lounge had a makeover.

One Book One Campus: Ali Smith and Autumn
The British author Ali Smith was our One Book One Campus guest in November. In the months prior to her visit, students and staff members read her novel *Autumn* during communal readings on campus and in the city.

Interdisciplinary Course on Gastronomy
In the Summer term, we organised the experimental course Gastronomy: Science and Art of Food. The course covered a broad range of disciplines, from Biochemistry and Economics to Art History and Media Studies. The course culminated in a five-course dinner prepared by the students.
Fashion and Technology Seminar
We explored new cooperation with HKU University of Arts Utrecht in the joint two-week Fashion and Technology seminar for HKU and University College Utrecht students. The seminar included a visit to a major sports fashion label's design department, and resulted in a student presentation of their own designs.

Guest Lectures
Among our guest lecturers within the (Re)Conceptualizing Africa project were Saeda Nourhussen, editor-in-chief of the media platform OneWorld, and Mitchell Esajas from the Black Archives Amsterdam, both with lectures on racism in the Netherlands. Doctor and journalist Ruben Terlau, known for his television series on China, gave a lecture in the context of our China Studies.

Global Health Lecture Series
Together with The New Utrecht School, Julius Global Health and Health Management Support Team, we organised an interdisciplinary series of lectures on Global Health issues, with the aim to connect humanities knowledge on narratives, imagination and communication with medical training.
Alumni Homecoming
In October we welcomed alumni from the classes of 2004, 2009 and 2014 back on campus. At this third Homecoming event alumni could reconnect with former classmates and teachers, and attend several lectures and workshops.

Out in the Woods for Quality of Life
Our Student Life Officer, together with the Wellbeing Team, initiated a new cycle of outdoor projects to counterbalance and improve the many hours spent studying. It includes regular half-day excursions to the region’s outstanding natural environment, weekly walks in the campus neighbourhood, and outdoor sketching crawls, and also creates better connections among students and staff members.

Commencement Ceremonies May and December
Twice a year we celebrate the new beginning that graduation marks for our students. December’s Valedictorian, Law and History major Vedika Luthra had a special reason to celebrate: in 2019 she managed to have her article on sexual violence published in a peer-reviewed academic journal; an exceptional achievement for a Bachelor student.
“At University College Utrecht I really started to enjoy and appreciate academia, but I also enjoyed the extra-curricular opportunities that campus has to offer. Everyone here has something special in them.”
University College Utrecht provides English-language Liberal Arts and Sciences undergraduate education. Founded in 1998 as the first university college in the Netherlands, we are part of Utrecht University. Our campus is home to 750 students with 70 different nationalities. We encourage our students to explore and design their individual curriculum cross-cutting Science, Social Sciences and Humanities, and to engage in extra-curricular activities. At University College Utrecht, students learn for life.