

Guardians of Public Value: How Public Organizations Survive and Thrive

Online symposium 29 March



Utrecht University



Universiteit
Leiden



International Leadership Association





Rijkswaterstaat

- When and how do public organizations **become valued public institutions** in their society, and why does that matter?
- How can public organizations **guard societal values** when facing external headwinds?
- How can **organizational leaders** instil and preserve cultures of dedicated and adaptive professional excellence?



Symposium order

1) **Introduction** to the Guardians volume

2) **Practitioner panel and Q&A**

Sylvo Thijsen — CEO of the Dutch National Forest Service; 2019 Public Manager of the Year in the Netherlands

Alan Latourelle — CEO of Parks Canada (2002-15); member of the Order of Canada

4) **Breakout sessions** with case authors from the Guardians volume

Breakout sessions

Dr Bert Koopman — Journalist and business history scholar on *The Amsterdam Concertgebouw Orchestra: Guardian of Symphonic Music*

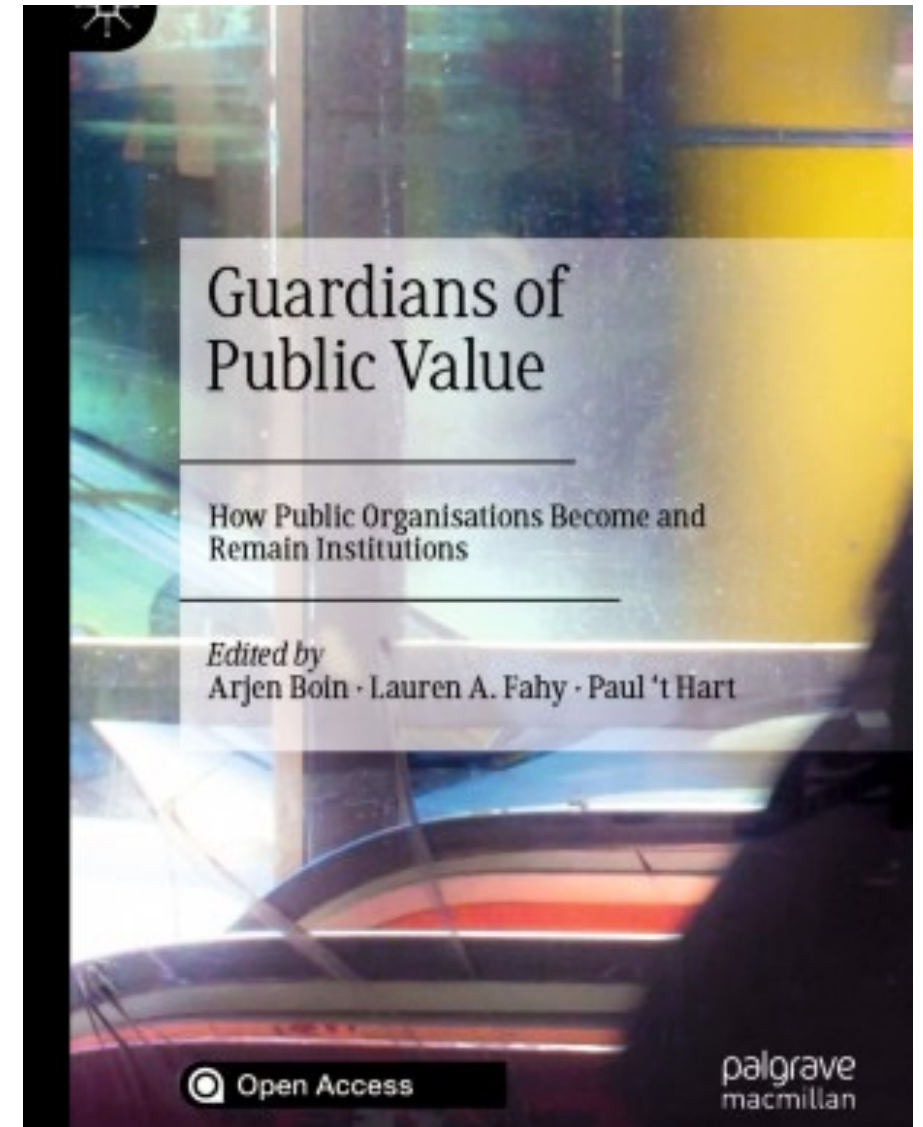
Dr Charles Parker — associate professor of political science, Uppsala University
The Intergovernmental Panel on Climate Change: Guardian of Climate Science.

Dr Liesbet Heyse — Associate Professor of Sociology, University of Groningen on
Médecins Sans Frontières: Guardian of Humanitarian Values

Dr Margo van den Brink — Assistant professor of spatial planning, University of Groningen on *Rijkswaterstaat: Guardian of the Dutch Delta*

Dr Susan Ostermann — Assistant professor of global affairs, University of Notre Dame on *The Election Commission of India: Guardian of Democracy*

Introduction to the Guardians volume



WORKING FOR THE GOVERNMENT



What my friends think I do



What society thinks I do



What my boss thinks I do



What my parents think I do



What I think I do



What I really do

Is Royal Mail failing to deliver, or is the answer just lost in the post?

Nils Pratley



Is ASIC the watchdog that no one fears?

22 February 2019

Banking Royal Commission final report puts ASIC under the spotlight

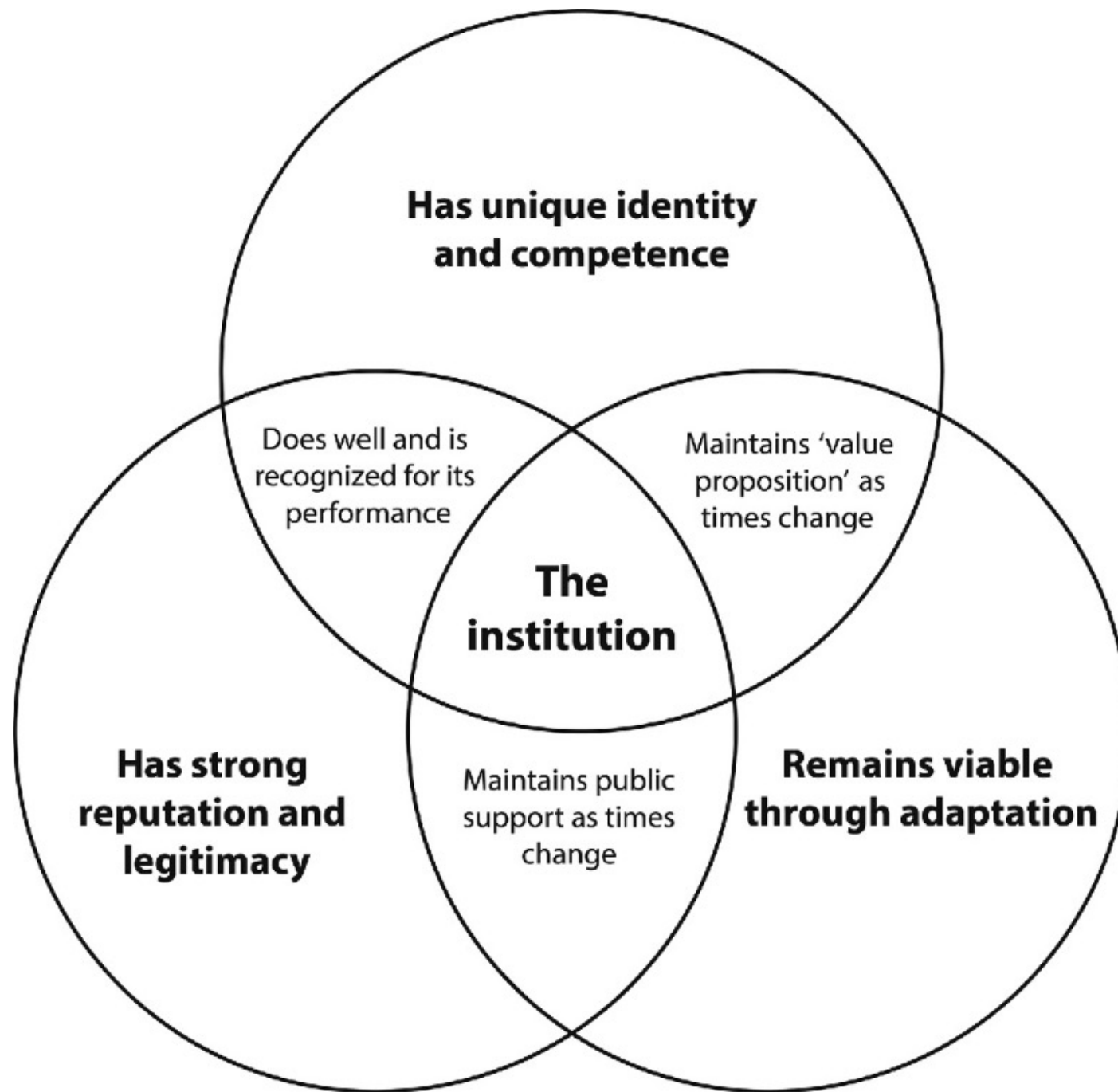
Another batch of UEA's 'climategate' emails released



An alternative selection of emails taken from the batch taken from UEA server that provided the basis for the 2009 'climategate' episode has emerged.



“GOVERNMENT IS NOT THE SOLUTION TO OUR PROBLEM; GOVERNMENT IS THE PROBLEM.”
— RONALD REAGAN



Public institutions as guardians of
public value

Public institutional leaders as
guardians of public value

Key lessons from the volume

Institutions have **leaders that act as guardians** of their public mission and values

Institutions develop on the back of **early 'wins'**

Institutions embrace a **mature approach to internal conflict**

Institutions have mastered **the art of continuous adaptation**